Halina A -Boniecki Judith Lee Rallock Simon P. Hall, Ramish Roberton Sean Lavigne Dora Hamrak Riva Margus Handofsky Muhammad Hanif r FRAS Derrick Sanderson Robert Pineker Jr. Derrick Kent Donald E Sitemore Tom Cordova deunis jervah Damian Thison Paul Alexander Eallar Donald Clary Don Marshall DonMaro Donna Porsyth Donna Taylor Don Wipf Riley Micah Allan Tommaso Doriço DorothyAnnD Jorge Sona Almeid Vargas David Angove Rick Hill Richard Hill Dave Wilkins Dain Kavars Fred Moolekemp III David A Yuschvage Barry John Edwards E O. Wild OF FRAS Vargas Andrea Entreri Buonacasa Josh Lanadowne Lucas J. Policastro EJFurness Tonssz Cichy Evan Morris Daniel Jivans Mark Evans Sz Shaun Ashley Berks S A Demdy Filip Bielec Andrew Hewson Perdie Addis Leonard D. Pergusan Fergusan Permisari Pranck Alexan Prancois Belleudy françois SPETTA Frank E. Prancis J G Heyes bjhurleyl Frank Hanzahan Frank Fogers Prask Henriquer Frank Mak k Mackay fenhagen ancour Gary W. Heron Gary Wetzel gaskin Lucio Gaspari John James Peat 03/08/1972 Logen Smith Fichard Gaunt Gay Jape Perez Gat Dryont gaz a Gianmichele Arrighetti Gian Fiero Konco Gillian Wiseman Dennis Goddard Robert L Zook II Jaroslav Robert Neal Ben Grant Wordon Foxton greegorg srybks Hannah Smith Hanne SalmenKark Drachenflug Hans Schreuder Hans G. Diederich Hans Nuchleisen 7 Fyan MacDonald Haral ikki Koltermaa HAMacDonald Henrik Nørgaard Mangen Hanno Wertal Alexander W. Hobson Holden Pobblins Julie Asman humtake Chalatopher B. Powe irls Nothwell Suzy Aldridge Lucas Borba Inácio Stephen Elford vermeeren, hans David 2JA Devar DesnisWoodman Edward N Litfin Jacques de Moc James Birkett james wishart James A. Brown James D. Wallace james michael hodgetts James H. Jason H. Adamix Jason Street Jamon Puffein Jenny Mackintosh Jennelle Wilson Jennifer Jarvis Jennifer Rvans Janine Durrant Jennifer Rve Trusseli Jennifer Vollmer Jenn Charlene Jacobsen hty James Kenneth Konopka Matas, J Adrienne McGrath Marcello Jimmy Neutron' Laruccia Perricone Jimmy Ray Jimmy Flowers James Currie Jfr an Holton John Mahony John Harry Markham John R. Kelson Sylvis O'Brien jenni parrott John Phillip John R. Prestice John Stähle John The Jon Butcher Jon Fenner Jon Wiley Jon Bosley Jon Laver Jonathan Smith John Falmer Jerry Hammussen Jeff Carter Joseph Crum JR Dunn ton Keks Kiaskor Mathridon f. VA Kent Dickinson William Goswick, M.S. Hachimba (Bruno Eduardo Martineli) Jeyson Vantuyl Dr Keith A Harringto Miller Kaustav Bhattacharya Kaveri Ray Hal Ross FathyS Kent Martin Kent Puka ken langfield Kerick Pobery Leite de Sousa KY Peceveur Freeman Knighten Michael (EnightMB) Brown Christopher T Jones Kari Okslahti Konysz Christana Lee Konzad Slowik H. J. Konowitz Melusa ( Dominique Pellet Jambar Dominic Reber DonColoradoReid Don Wilcox Donald W. Rogers Alaska Saedeleere Edward Follitt Kar Edward Bannon Eric Moss Grzegorz Jac Gunnlaugur Nordquist Gary Sherman SuperNoveGreg McCartney David Kennedy Gary A Baley gabikukla Lortscher Alain kley Curtis W. Garrett Garrett Coakley Garron L Dury Carry Pilkington G Bodsdon Bainer Faldauf CMB GRIFFIN JR Alexander Ross May Virgi er Graham S Hicks Graham Barry Graham Hanson Graham Hale Graham Bowen Graham Hicks Graham V. Grant Monk Samuel Burt Dominic Schuh Helens McLaughlin Harrison D Green K. David Kwinter Ross Miller Petha Lives Professor Andrew Solmes-Siedle Feter J. Wright Claudette NANTE pe family Jane Slater-Cornwell Jane Stott Jane Emythson Jane Houston Jones Jane Corlett Jane Johnston Jan Tragaya Dane Shuttloworth ja ude Zeddam J-M Perque Jean-Paul FERMERVE Jordan Caseday Jordi Vives i Batile Jorge Arroyo Alyssa M. Schmidt Jose A. 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Thom Mona Evans Al L Malcols Edwards Elchenberger Marc Max Ewington Martin Micholls Matt Bowler Bogwoppit Michal Micha Martin de Baan Baginski MG Brooke orian Hillebrand Marc Bourassa Marcus Elliott Marcus Lehmann Piotr Mardøwski Marek Pietriak profesor Rilary Curtis John Borden Ian Ca Leenders I.R. van de Stadt Isabel Barnbrook Ishbel Coy Abubakar Abid ismaelbrisson Anna Trela Italo perazioli Robin De Gernier Josej James Thackray san love Pete Lawrence san jack jenking Julien Biezemshs James Bartholomow Josie Jacob Yapp Jakmal Jesse Korhonen Jess Tauber Jereny Stewart Jeynan S. Kartaltepe Jerr Etheridge José Barrera Robin S. Tedlock Jonathan Höghes Jan ann Jonathan D. West Jonas Jonas Bonin Jonasz J. Weber Jonathan Cooke Jonathan D Gillerd Jon Royds: Jonathan Viglione Jonathan vers Jim Wolff J Karbowsky Kari C. Johnson WKK Sogers Karen L Bryant Karen Hvid Ipsen Faren F Familton Howard Langer Karin Kolm Ken Logedon Kenneith Bui Ken King Kimberly McMichael kim campbell Kim Dowe Kim Garadal Stephen Abbey Nick Boland Peter Squir Laurent Vromman Laurent Briot laurentiu paius Laurette Adems Lorenzo Vigo Cory Brizard Robert S. Lavrence Andrew Layton Denis Bogi Silvis Galli Caitie Whitaitt L Kindt bigot-mailly Louis-Marie Bipsan Amy Kless Carmen M. Dumas Laure Winger Ips G Rob Kopachynski Marita Oskley Marija Cajetinar Whitney L. Stillwell Marc Delcroix Marc Friest Marc Steller Marcel Delestiense Marc 7 Donyshao Liu Leo Mastos Heng No Ad. Le Bob. Louise Brain CK Leoh Mankiewicz Remi Leclercy LE DALL JH Robert Ary Lee A. North Magoe uraT Donyshao Liu Leo Hastos E. Mark Higgins Laura M. Taylor Lee Webster Patricia Saylor Tony D. Lock Vincent F. Loeffler III Lukasz Kamuda Brian Drimwood Visdimir V ngues Moreirs Hariurs Chlebowski Mario Cannistra Narion Eley Marion Mack-Des Arc Marius Sollerod Fabio A. Mariurse Marj Stevens Maryam Matthew Sylvester Matthew Barrett Natthew 5 Cave Matthew Clarke MH Cramer Matthiss C, Noch Mattias Nissler Mattias Gyllenvarg Mattias Mattins fitzgerald Mel Phodes crabman Michael Dacey Michael Schmatz Michael Stampe Henningsen, Denmark Michael Michael Michael Dacey Michael Schmatz Michael Stampe Henningsen, Denmark Michael Michael Schwarz Michael Dacey Michael Schwarz Michael Stampe Henningsen, Denmark Michael Michael Schwarz Michael Michael Michael Schwarz Michael attWhite Louise Martine Degrave Georgia Williams Mistrz21 MANUEL M RODRIGUEZ Mitch Wheat Mitchell Neuberger Lisa N Perry M. Shand Michael Wing Nia Maiko Matthew J. Cox Patrick D. Agnew Rendrik Wendt Kevin Lohden Michael West Phil Connolly Robert Cook willie legg iller DS Kellie Jones Jean Stebens joshua kurtz Erika Nyari (neorion) E. A Moreno Anna L. Tomczyk Helen Banks Mardi M. - Atlanta, GM PascalGalaxy Pascal Branneier Richard M. 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Gianmichele Arrighetti Gian Fi greegorg szybka Hannah Smith Prepared for

Enhanced Data Citation Information for the Data Documentation Initiative (DDI)

Daghstuhl

October 2014

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## A Proposed Standard for Describing Research Contributions

Dr. Micah Altman <escience@mit.edu>

Director of Research, MIT Libraries Non-Resident Senior Fellow, Brookings Institution

> Amy Brand <a.brand@digital-science.com> VP Academic & Research Relations, VP North America Digital Science

## DISCLAIMER

These opinions are my own, they are not the opinions of MIT, Brookings, any of the project funders, nor (with the exception of co-authored previously published work) my collaborators

Secondary disclaimer:

# "It's tough to make predictions, especially about the future!"

 -- Attributed to Woody Allen, Yogi Berra, Niels Bohr, Vint Cerf, Winston Churchill, Confucius, Disreali [sic], Freeman Dyson, Cecil B. Demille, Albert Einstein, Enrico Fermi, Edgar R. Fiedler, Bob Fourer, Sam Goldwyn, Allan Lamport, Groucho Marx, Dan Quayle, George Bernard Shaw, Casey Stengel, Will Rogers, M. Taub, Mark Twain, Kerr L. White, etc.

## Collaborators & Co-Conspirators

- Amy Brand, Digital Science
- Liz Allen, Wellcome Trust
- Marjorie M.K. Hlava, Access Innovations
- Jo Scott, Wellcome Trust

## Research Support Thanks to the Wellcome Trust, Digital Science

## **Related Work**

- IWCSA Report (2012). Report on the International Workshop on Contributorship and Scholarly Attribution, May 16, 2012. Harvard University and the Wellcome Trust.
- Liz Allen, Jo Scott, Amy Brand, Marjorie M.K. Hlava, Micah Altman (2014), Beyond authorship: recognising the contributions to research; *Nature*.
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#### Reprints available from: informatics.mit.edu

## Generic Talk

\* Authorship problems \*

\* Examining Contributor Roles\*

\* Future research (Discussion)\*

# The State of the Practice



Clarke, Beverly L. "Multiple authorship trends in scientific papers." Science 143.3608 (1964): 822-824.

## Later

- By 1980, average number of authors in highranked medical journals was 4.5
- By 2000, average number of authors was 6.9

## [Weeks et al. 2004]

## Now



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## **More Than Seven Authors – APA style**

List by last names and initials; commas separate author names. After the sixth author's name, use an ellipses in place of the author names. Then provide the final author name. There should be no more than seven names:

Green, R. E., Krause, J., Briggs, A. W., Maricic, T., Stenzel, U., Kircher, M., . . . Paabo, S. (2010). A Draft Sequence of the Neandertal Genome. *Science*, *328*, 710-722.

# The order of authorship has no generally agreed upon meaning

 Readers – including appointment and funding evaluators – implicitly apportion credit, and they do so in the absence of any welldefined standards



## Authorship Trends, Issues, & Questions

Trend	Potential Authorship Issues	Questions
Increase in number of coauthors	<ul> <li>'honorary' authorship</li> <li>'ghost' authorship</li> <li>disputes</li> </ul>	<ul> <li>How to disambiguate author names?</li> <li>How to communicate attribution in citation?</li> <li>How to describe contributions to work?</li> <li>How to evaluate and predict impact?</li> <li>Who is responsible?</li> </ul>
Shift from academic publishing in books to journals	<ul> <li>loss of sole-author-book as a evaluation measure</li> </ul>	<ul> <li>How to integrate name authority and researcher identifier systems?</li> </ul>
Decreasing granularity of publications	<ul> <li>persistence of "nano" publication vs. authorship</li> </ul>	<ul> <li>How to document authorship over substructure of work?</li> </ul>
Dynamic documents	- version misattribution	<ul> <li>How to document authorship over time?</li> </ul>
Increasing diversity in citable scholarly outputs	- citation cannibalization, A Proposed Standard for Describing Research overrcountingions	<ul> <li>How to cite data, software presentations(?), blogs (?),</li> </ul>

# Improved analytics?

- Reduce error in standard analytics
   -- impact factors, citation indices
- New measures become feasible
   -- collaboration analysis
- Measures including new research objects
   -- grants, datasets, software
- Measure of new populations

   graduate students, postdocs, citizen scientists
- Measures of new connections
   -- new maps of science, revealing "dark matter"

# State of the Practice

## **Ambiguous Signals**

- Citation is ambiguous
  - meaning of first author?
  - meaning of last author?
  - collective authorship?
  - corresponding author?
  - (semi-) alphabetical ordering
- Acknowledgements  $\neq$  Authorships
  - sometimes honorary
  - sometimes strategic
  - sometimes non-intellectual contribution
- Authorship Statements
  - typically qualitative
  - rarely published
  - motivation is often on misconduct, not scholarly

Authorship Norms Vary by Journal, even within same field...

- **PNAS**: "Authorship must be limited to those who have contributed substantially to the work."
- Harvard Medical School: "Everyone who has made substantial intellectual contributions to the work should be an author. Everyone who has made other substantial contributions should be acknowledged."
- ICMJE: "Substantial contributions to the conception or design of the work; or the acquisition, analysis, or interpretation of data for the work; AND Drafting the work or revising it critically for important intellectual content; AND Final approval of the version to be published; AND Agreement to be accountable for all aspects of the work in ensuring that questions related to the accuracy or integrity of any part of the work are appropriately investigated and resolved."

#### [Sadler 2011]

## Authorship Guidelines & Best Practices

- Typically created by publisher community
- Many to choose from
- Oriented to BioMedical disciplines
- Primarily proscriptive, not descriptive/empirical
- Even when author statements are collected, they are typically not published/available (and never in structured form)
- Notable examples:
  - Wager & Kleiner 2011 (Committee on Publication Ethics)
  - ICMJE 2013

#### Changes in authorship (c) Request for addition of extra author after publication



[COPE Flowcharts <a href="http://publicationethics.org/resources/flowcharts">http://publicationethics.org/resources/flowcharts</a> ]

# **Empirical Work**

- Small but interesting body of work [Khabsa et al 2012]; [Cronin 2001]; [Peng 2010] on acknowledgment texts – which are publicly available
- Name order effects in economics [Einan and Yarik 2006]
- Acknowledgement is different both in kind and degree from named authorship ...



[http://ackseer.ist.psu.edu/]

# Developing a Standard

## IWCSA Workshop 2012

#### VE RI International Workshop on Contributorship and Scholarly Attribution wellcometrust Hosted by IQSS at Harvard on Wednesday May 16, 2012 REGISTRATION PRESENTATIONS AGENDA PARTICIPANTS BACKGROUND READINGS RELATED LINKS LOCATION Q Workshop Goals scholarlyattrib Our workshop report is This invitation-only workshop brought together members of the academic, publishing, and funder communities interested in published t.co/teivE9cW exploring alternative contributorship and attribution models. Bibliographic conventions for representation of authorship lag International Workshop on behind the semantic capabilities of the web and tend to obfuscate the contributions of those involved in collaborative research Contributorship and Scholarly and writing endeavors. As a result, publication credit is often misunderstood, and often misapportioned by traditional impact Attribution 2 years 1 month ago. measures There is growing interest among researchers, funding agencies, academic institutions, editors, and publishers in increasing the scholarlyattrib What does authorship mean? transparency of research contributions, and in more granular tracking of attribution and associated credit. Many publishers now How do you require contribution disclosures upon article submission - some in structured form, some in free-text form - at the same time that communicate your research? funders are developing more scientifically rigorous ways to track the outputs and impact of their research investments. Please help us build data with a 10min survey, thanks Our objectives as a group were to explore the pros and cons of alternative approaches, and to converge on a roadmap toward t.co/3UE57szc the creation of contributorship and attribution models and technologies that have the potential to: 2 years 6 months ago. scholarlyattrib We're · Facilitate authorship/contributorship disclosure processes and policies collecting data on attitudes towards ٠ Identify good practices for tracking authorship in portions and versions of work scholalry attribution and Minimize authorship disputes . contributorship, 10 min survey -Enable appropriate credit for contributions in multi-authored works - across all aspects of the research being ٠ t.co/3UE57szc reported (including data curation, statistical analysis, etc.) 2 years 6 months ago. Improve automated tracking of funding outcomes and impact ٠ scholarlyattrib Micro-Support new forms of social and research networking ٠ attribution workshop is at Further developments in data management and nanopublication ٠ capacity, check out our · Inform the "science of science", e.g. studies of productivity over a career trajectory evolving agenday at Enable new metrics of credit and attribution t.co/teiAbJdQ. 2 years 6 months ago. Workshop Report scholarlyattrib Workshop website is iwcsa\_report\_final\_18sept12.pdf 708.72 KB now up on t.co/teiAbJdQ 2 years 7 months ago.

#### Workshop report summarizes

- Environmental scan
- Gaps
- Survey of researcher attitudes

#### projects.iq.harvard. edu/attribution\_worksh op/

## Goals for a Prototype Taxonomy:

- Describe types of contributions
- Covers broad domain of research: natural, medical, physical, health, social sciences
- Theoretically justified
- Aligned with researcher behavior/attitudes
- Usable in publication environment

## Developing a Prototype

- Informed by existing specifications and practices
- Empirical analysis of practice
  - Pilot attitudinal survey
  - Analysis of NPG contributor statements
  - Analysis acknowledgement statements in CiteSeer and Elsevier journals
- Pilot testing with select publishers



Nature – 5 years

Micah Altman, MIT Libraries



#### Workshop held May 2012: http://projects.iq.harvard.edu/attribution\_workshop

### Harvard-Wellcome draft taxonomy:

Go



Taxonomy category	Description of role
Study conception	Ideas; formulation of research question; statement of hypothesis.
Methodology	Development or design of methodology; creation of models.
Computation	Programming, software development; designing computer programs; implementation of the computer code and supporting algorithms.
Formal analysis	Application of statistical, mathematical or other formal techniques to analyse study data.
Investigation: performed the experiments	Conducting the research and investigation process, specifically performing the experiments.
Investigation: data/evidence collection	Conducting the research and investigation process, specifically data/evidence collection.
Resources	Provision of study materials, reagents, materials, patients, laboratory samples, animals, instrumentation or other analysis tools.
Data curation	Management activities to annotate (produce metadata) and maintain research data for initial use and later re-use.
Writing/manuscript preparation: writing the initial draft	Preparation, creation and/or presentation of the published work, specifically writing the initial draft.
Writing/manuscript preparation: critical review, commentary or revision	Preparation, creation and/or presentation of the published work, specifically critical review, commentary or revision.
Writing/manuscript preparation: visualization/data presentation	Preparation, creation and/or presentation of the published work, specifically visualization/data presentation.
Supervision	Responsibility for supervising research; project orchestration; principal investigator or other lead stakeholder.
Project administration	Coordination or management of research activities leading to this publication.
ร <b>ับภาต่อดดดดดดด</b> ระหว่าง Contributions	Acautișițion of the financial support for the project leading to this publication.



## Pilot Study methodology

#### Aim

• To test whether authors' contributions to recent journal articles can be assigned/classified into a series of specified roles (taxonomy)

#### Method

- An online survey was designed to collect author contribution information
- 6 journals/publishers selected a number of their recently published journal articles
- The survey was sent to corresponding authors of these articles by the journals/publishers
- The Evaluation Team at the Wellcome Trust ran the online survey and carried out the initial data analysis.

#### Timing

• The survey was live between August and November 2013.

### Journals/publishers included

- Total of 229 complete responses (out of 1252 corresponding authors contacted):
  - •eLife, n=43
  - •Elsevier, n=38
  - •Nature, n=123
  - •PLoS, n=23
  - •AAAS, n=2

# Assigning the contributions of the authors using the taxonomy

(1) AGGREGATE RESPONSE: ALL RESPONDENTS (%)



How easy or difficult did you find it to assign the contributions of the authors on '^f('publicationname')^' using the taxonomy in the previous questions? Base: All, n=229

#### (2) RESPONSE: BIOMED vs OTHER (%)



How easy or difficult did you find it to assign the contributions of the authors on 'f('publicationname')' using the taxonomy in the previous questions? Base: Biomed, n=130; Other, n=99

#### (3) RESPONSE: BY JOURNAL (%)



How easy or difficult did you find it to assign the contributions of the authors on 'f('publicationname')' using the taxonomy in the previous questions? Base: eLife, n=43; Elsevier, n=38; Nature, n=123; PLoS, n=23; AAAS, n=2 (not shown)

#### Positive comments about contributorship allocation

 Assigning contributorship using the taxonomy was generally clear/well defined/comprehensive/intuitive/complete (n=14)

"... The different tasks seemed to cover the study pretty well." (eLife)

"The terms provided are clear and comprehensive." (Nature)

"The questions were appropriate and clear." (PLoS)

"Well done! Seems to capture most aspects, and fairly well." (Nature)

"I think once you get used to this scheme it would be "very easy". For the first time, "fairly easy"." (Nature)

"I found the taxonomy very intuitive and complete." (Nature)

"The taxonomy is comprehensive." (eLife)

Please use this space to provide any comments to explain the rating you have given above. (How easy or difficult did you find it to assign the contributions of the authors on '^f('publicationname')^' using the taxonomy in the previous questions?) Base: n=72 • Formalising the process is a good idea (n=5)

"I think formalizing this process is an excellent idea." (eLife)

"The exercise is excellent and shall be done by all authors each time we have a scientific paper to submit." (Nature)

"I think that using the taxonomy as part of the submission is an excellent idea!" (Nature)

All contributors should be recognised for the work they do (n=2)

"I think there is an unstated belief in Biology that only the person acquiring the funding should be the corresponding author. However, the students and postdocs who contribute to the conceptual design of the project could be considered corresponding authors also, should they so desire." (eLife)

*"It was easy because we have collectively agreed that this process is open to abuse by senior authors made sure that all authors contributed equally to the project and paper." (Nature)* 

Lead/supporting division is good (n=1)

"I think the division into leading and supporting role is a good one..." (eLife)

Please use this space to provide any comments to explain the rating you have given above. (How easy or difficult did you find it to assign the contributions of the authors on '^f('publicationname')^' using the taxonomy in the previous questions?) Base: n=72

### **Comprehensiveness of the taxonomy**



4

Overall, to what extent do you agree or disagree that the taxonomy is comprehensive i.e. it includes all roles in which an author could have contributed? *Base: All, n=229* 

0

0

#### Some roles missing/suggestions for additional roles (n=5)

"Should also include a role for critical discussion of results and interpretation of data." (Elsevier)

"In general it contains most of the items. However, there are issues not included like: - Selection of appropriate journal - Manuscript formatting based on author guidelines - Critical roles in incorporating reviewer comments - Encouragement and emotional support - Literature review" (PLoS)

#### Too comprehensive/detailed (n=3)

*"Our paper was solely done in my lab so the category seems a bit too detailed. But I agree that it would be important for the works done in multiple labs/institutes." (Nature)* 

"Does it need to be so comprehensive?" (Nature)

Please use this space to provide any comments to explain the rating you have given above. (Overall, to what extent do you agree or disagree that the taxonomy is comprehensive i.e. it includes all roles in which an author could have contributed?) Base: n=32

# Comparison of this structured list with how author contribution information is usually provided

(1) AGGREGATE RESPONSE: ALL RESPONDENTS (%)



How does this structured list compare with how you provided author contribution information on your most recent submission to ^f('journalname')^, in terms of accuracy of contributions? Base: All, n=229

	Reliably clarifies contribution for reader	Has potential to inform automated contribution report
Author name list		
Free-text contribution statements	✓	
Proprietary (journal/field specific) CRV	✓	
Standardized CRV tagging	$\checkmark$	$\checkmark$

**Next steps:** Wellcome and Digital Science engaging CASRAI and NISO in a multi-phase standards process

- Phase 1: Rapid-progress consortial standards, leading to up to workshop December 2014, in conjunction with CNI
  - Formation of expert task group
  - Requirements gathering, analysis, update
  - Community review select reviewers
  - Community review meeting at CNI
  - Publish to dictionary
- Phase 2: Pilot implementations (2015)
- Phase 3: Longer-term 'accredited' standardization

## Goals of phase 1 (June-Dec 2014)

- Implementable science-oriented contributor role taxonomy, including terms and definitions
- Best practices for use of the taxonomy, including detailed guidelines for one or more implementation options (e.g., within manuscript submission system; within laboratory management system)
- Socialize the proposed taxonomy within the broader scientific community

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## **Questions?**

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The drawing of electoral districts is among the least transparent processes in democratic governance. All too often, redistricting authorities maintain their power by obstructing public participation. The resulting districts embody the goals of politicians to the detriment of the representational interests of communities and the public at large. We have developed DistrictBuilder to increase participation and transparency in the electoral process.

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The Program on Information Science seeks to solve emerging problems in information management that are essential to support new and innovative services, and to amplify the impact that MIT can have on the development of information science, information policy, and scholarly communication through participation the development of standards, policy, and methods related to information science and information management.

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